

# **Annual Shareholders Meeting**

25 October 2007



## Wayne Boyd, Chairman

# Agenda

#### Chairman's introduction

#### Managing Director's review and trading update

#### Resolutions

• Core businesses have performed soundly in a challenging domestic marketplace

Freightways

- Emerging businesses have delivered strong growth
- Acquisitions have established FRE's presence in the Australian market
- FRE has delivered another record result

# **Financial Highlights**

, 	2007 \$000	2006 \$000	Increase %
<b>Operating revenue</b>	283,447	256,689	10%
EBITDA	62,929	58,318	8%
EBITA	56,531	53,360	6%
NPAT	25,091	24,306	3%
NPATA	30,901	29,276	6%
Earnings per share (NPAT)	20 cents	19 cents	5%

# Dividends

	Jun-07	<b>Dec-06</b>	Jun-06	Dec-05
Dividend declared	\$11.6m	\$11.6m	\$11.2m	\$10.9m
Cents per share	9.00	9.00	8.75	8.50
Full year (cps)	18.00		17.25	

#### **Key points:**

- Increase of 3% compared to 2006
- Fully Imputed
- Was paid 1 October 2007



#### **Dean Bracewell, Managing Director**

#### **Review and Trading Update**

# **Managing Director's Presentation**

#### Industry overview and business description

Business strategy





#### **Express Package Industry Overview and Business Description**



## **Express Package Industry Overview**

- Delivery of items up to 25kgs
- Services embedded in supply chains of businesses

• Consolidated industry structure

• Growth underpinned by demand for Just-in-Time supply



## **Express Package Business Description**

#### Network Courier







#### Point-to-Point







#### **Business Mail Industry Overview and Business Description**



# **Business Mail Industry Overview**

• Deregulated postal services industry

• NZ Post is the dominant operator

• A number of niches make up the total market

# **Business Mail Business Description**



- Niche 'business mail' operator
- Own national network
- Profitable development and growth
- Integrated with New Zealand Couriers

## **Information Management Industry Overview and Business Description**





# Information Management Industry Overview

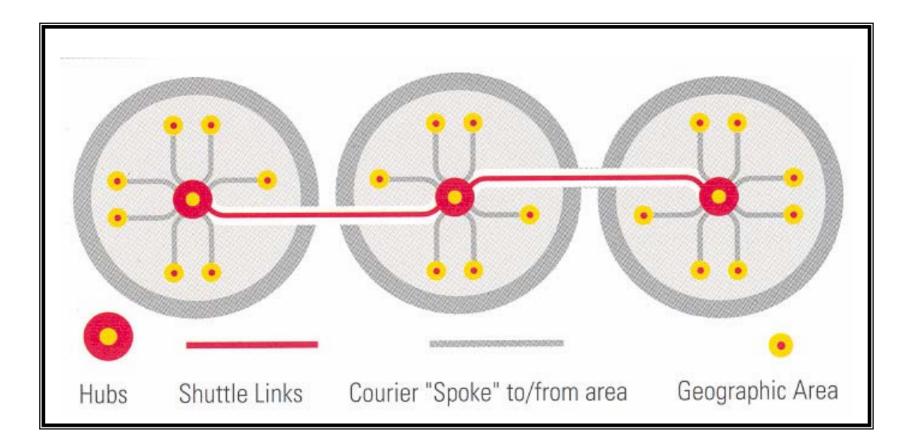
- Three distinct niches:
  - Document storage
  - Data storage
  - Document destruction
- Underdeveloped, high growth market
- Consolidated market structure

## **Information Management Business Description**





#### **Business Strategy**





# **Business Strategy**

- Continued development of organic growth opportunities in Freightways' existing three markets
- Positioning, People, Performance, Profit
- Explore complementary acquisition/alliance opportunities

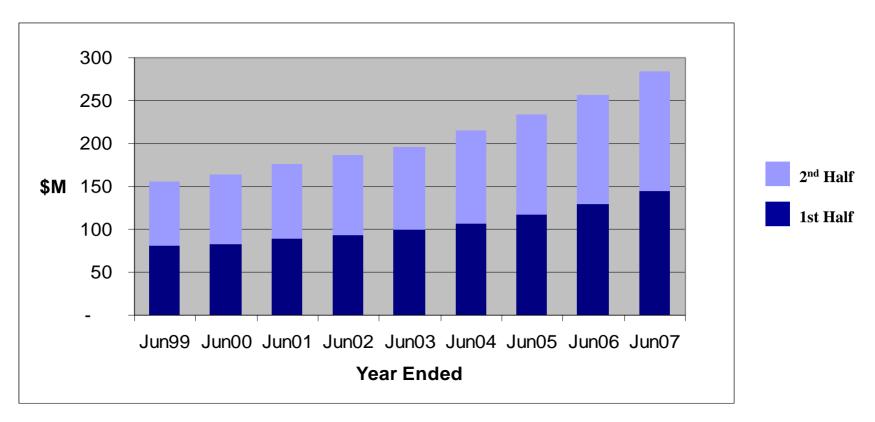
Freightways

## **Trading Update**



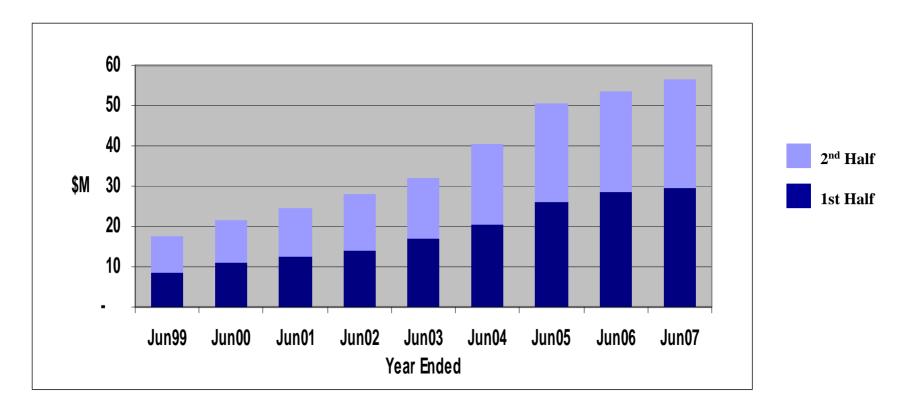
#### Freightways

# **Operating Revenue**



- 10% revenue growth compared to 2006
- 5-year compound average annual revenue growth of 9%

## **EBITA**



- 6% EBITA growth compared to 2006
- 5-year compound average annual EBITA growth of 15%

# **Current Financial Performance**

	Qtr ended 30 September			
	2007 \$000	2006 \$000	Increase %	
<b>Operating revenue</b>	77,309	70,050	10%	
EBITD (EBITDA 2006)	16,218	15,564	4%	
<b>EBIT</b> (EBITA 2006)	14,489	13,973	4%	
<b>NPAT</b> (NPATA 2006)	7,687	7,666	-	

NB: 2007 numbers are drawn from unaudited management accounts



#### Outlook

# Outlook

- Near-term performance will be influenced by NZ economic conditions
- Investment in people, infrastructure and customer service initiatives (competitive advantage) will continue
- Characteristics of competitive environment expected to remain unchanged
- Consistent application of market specific strategies
- All subsidiaries well positioned to accommodate growth
- Recent Australian acquisitions will assist FRE platform for growth and diversify its earnings

## **Summary**

#### $\checkmark \qquad \text{Strong successful business}$

- Positioned to deliver continuing earnings growth
- $\checkmark$  Delivering an attractive dividend yield



# Questions

## Resolutions

#### Re-election of Directors

#### Increase in Directors' fees

#### Authority to fix Auditors' remuneration



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